# ${\sf PRELIMINARY\ PUBLIC\ COPY}_1$

1	
1	STATE OF NEW JERSEY
2	BOARD OF PUBLIC UTILITIES  TRENTON, NEW JERSEY
3	DATE: WEDNESDAY, NOVEMBER 8, 2023
4	
5	NEW JERSEY OFFSHORE WIND SOLICITATION #3
6	ATLANTIC SHORES OFFSHORE WIND PROJECT 2, LLC
7	BEFORE:
8	BPU STAFF
9	Jim Ferris Kira Lawrence
10	Kevin Dillon Jack Streppone
11	Genevieve Degulio Bailey Wild
12	Farhana Rahman Ben Witherell
13	Katie Nolan (DEP)
14	LEVITAN & ASSOCIATES Richard Levitan
15	Ellen Cool David Molin
16	Sara Wilmer
17	ATLANTIC SHORES OFFSHORE WIND  Joris Veldhoven Crystal Pruitt
18	Jennifer Daniels Bhavini Doshi Rain Byars Nathalie Jouanneau
19	Juan Carlos Puente Stephanie Wilson Ryan Donnelly Maguette Fall
20	Adam Peterson Steve Pearlman Doug Copeland Sasha Klebinkov
21	Antoine Cognard Ahsaan Ismail
22	
23	J.H. BUEHRER & ASSOCIATES
24	884 Breezy Oaks Drive Toms River, New Jersey 08754
25	(732) 295-1975

```
1
                      MR. FERRIS: Good afternoon,
2
     everyone, let's just start with some introductions.
3
     We'll start with BPU and then the Levitan Team and
     then the Atlantic Shores team. I'm Jim Ferris,
4
5
     deputy director at the Division of Clean Energy and
6
     I've been leading their offshore wind team. Kira?
7
                      MS. LAWRENCE: Kira Lawrence,
8
     senior scientist in the Division of Clean Energy and
     I'm a member of the offshore wind team, the
9
     environmental lead on that team.
10
11
                      MR. DILLON: Hi, I'm Kevin Dillon,
12
     project manager of awarded projects on offshore
     wind. I've met many of you before.
13
14
                      MR. STREPPONE: Good morning, Jack
15
     Streppone here. Also member of the offshore wind
16
     team, Division of Clean Energy, and thank you all
17
     for being here.
                      MS. DEGULIO: Hi, Genevieve
18
19
     Degulio, project manager offshore wind.
20
                      MR. WILD: Good morning, Bailey
21
     Wild, project specialist in the offshore wind team.
22
                      MR. LEVITAN: It's 12:01. I'm
2.3
     going to switch over. Good afternoon. Good to see
     you all. Richard Levitan, Levitan and Associates.
2.4
25
     Again, we're reprising our role supporting Board
```

### PRELIMINARY PUBLIC COPY<sub>3</sub>

```
1
     Staff performing the technical evaluation of
     offshore wind submissions.
2
3
                      MS. COOL: Good afternoon. I'm
4
     Ellen Cool, vice-president and principal at Levitan
5
     and Associates. I'll be focusing on environmental
6
     matters and fisheries.
7
                      MR. MOLIN: My name is David Molin.
8
     I'm an economist with Levitan and Associates and
9
     I'll be focusing on the economic benefits and
     workforce development.
10
11
                      MR. FERRIS: Okay. That's us.
12
                      MR. VELDHOVEN: Thank you. Gladly
13
     to introduce myself and our team in order and then
14
     we have a quite a few people, so I'll be brief.
15
     Joris Veldhoven, I'm the CEO and president of
16
     Atlantic Shores Offshore Wind. Looking forward to
17
     today for the purpose of this bid and I'm also
18
     involved in a number of strategic decisions,
19
     including with internal and external senior
20
     stakeholders and happy to be here and looking
21
     forward to speaking about our project in the next
22
     few hours. I'll hand it over to Jen.
2.3
                      MS. DANIELS: Good afternoon,
     everybody. Jennifer Daniels, please call me Jen.
2.4
25
     I'm the development director for Atlantic Shore.
                                                        MV
```

```
1
     role at Atlantic Shores and in terms of this bid,
2
     I'm responsible for workforce and government
3
     relations, environmental, permitting and siting as
     well. I'll pass it to Ryan.
4
5
                      MR. DONNELLY: Hello, everyone.
6
     I'm Ryan Donnelly. I'm commercial director here,
7
     involved deeply in the bid and other commercial
     matters. Pass it to Nathalie.
8
9
                      MS. JOUANNEAU: Hi, everyone. I'm
     Nathalie Jouanneau. Nice to see some of you again.
10
11
     I am a strategy manager for Atlantic Shores and I
12
     worked on the bid, our last two bids with the New
13
     Jersey BPU. I've been managing this as strategy
14
     manager overseeing the whole preparation and all the
15
     decisions related to. And since Ahsaan is next to
16
     me, I'll give it to him.
17
                      MR. ISMAIL: Hi, everybody. My
18
     name is Ahsaan Ismail. I am the bid preparation
19
     lead for Atlantic Shores and for the, for this bid
20
     I've been supporting Nathalie in preparing the bid
21
     and making sure that all the internal workings are
22
     submitted on time. And I'll pass it over to Doug.
2.3
                      MR. COPELAND: Good afternoon, Doug
2.4
     Copeland, development manager for Atlantic Shores
25
     Offshore Wind. This is my third bid, third time
```

#### PRELIMINARY PUBLIC COPY<sub>5</sub>

```
with you all. I've been part of the bid on the
1
2
     fisheries, some of the local content and project
3
     development, as well as stakeholder outreach. Pass
4
     to Antoine.
5
                      MR. COGNARD: Hi, everyone I'm
6
     Antoine Cognard. I'm a delivery manager. For the
7
     purpose of the bid I've been working on the project
8
     distribution plan schedule and input and it's also
9
     my third bid like Doug.
10
                      MS. BYARS: Hi, my name is Rain
11
     Byars, I'm a technical delivery, technical, sorry,
     technical director for Atlantic Shores. I lead the
12
     technical and delivery team. It's a team of 50
13
14
     people and they're responsible for the technical,
15
     the execution, operation and the supply chain inputs
16
     for this bid.
17
                      MS. PRUITT: Good afternoon,
18
     everyone. I am Crystal Pruitt. I'm the external
     affairs lead for Atlantic Shores Offshore Wind. I
19
20
     work with Jen or under Jen and her team in managing
21
     our stakeholder relations and our government affairs
22
     for both our projects, as well as other roles.
2.3
                      MS. DOSHI: Hi, I'm Bhavini Doshi,
     inhouse counsel for Atlantic Shores.
2.4
25
                      MS. PETTIT: Hello, wonderful to be
```

### PRELIMINARY PUBLIC COPY<sub>6</sub>

```
here again. This is my third time as well. I'm
1
2
     Julia Pettit, general counsel, secretary, and ethics
3
     and compliance officer for Atlantic Shores. I'm
4
     very happy to be here and I'll pass it to Juan
5
     Carlos.
6
                      MR. PUENTE: Hi, I'm Juan Carlos
7
     Puente. I am the CFO for Atlantic Shores and I am
8
     also happy to be involved on all of the strategic
9
     matters, especially project financing, tax credit
     and acquisition and equity price.
10
11
                      (Stenographer interruption for
            audio difficulties.)
12
13
                      MR. VELDHOVEN: Sorry, guys. You
     really have to shout. If you're in a room where you
14
15
     can shout, please use your own volume as much as you
16
     can and we'll see if that gets us over the line.
17
                      MR. PUENTE: Okay. Do you need me
18
     to repeat myself?
19
                      MR. VELDHOVEN: Maybe start with
20
     Juan Carlos. I don't think we were able to capture
21
     it in the room.
22
                      MR. PUENTE: Hi, this is Juan
2.3
     Carlos Puente. I'm the CFO for Atlantic Shores. I
2.4
     have been involved in all the strategic matters, as
25
     well as project financing and tax credits and the
```

```
1
     pricing of the bid. Nice to meet you all.
2
                      (Stenographer interruption for
3
            audio difficulties.)
4
                      MS. FALL: Good afternoon,
5
     everyone. My name is Maguette Fall and I'm a
6
     interconnection manager for Atlantic Shores. I'll
7
     pass it over to Stephanie.
                      MS. WILSON: Thank you and good
8
9
     afternoon. Stephanie Wilson, senior permitting
10
     manager, responsible for the permitting for this
     project, as well as the Atlantic Shores portfolio.
11
     And with that I will pass it over to Adam Peterson.
12
13
                      MR. PETERSON: Good afternoon. My
14
     name is Adam Peterson. I'm a partner with the law
15
     firm of Pearlman and Miranda. We are outside
16
     counsel to Atlantic Shores providing legal support
17
     in connection with the application. We're based out
18
     of Newark and I've represented Atlantic Shores since
19
     2018. And with that I'll pass it on to my partner
20
     Steve.
21
                      MR. PEARLMAN: I'm Steve Pearlman
22
     from Pearlman and Miranda. As Adam said, we've been
2.3
     involved since the inception of Atlantic Shores and
2.4
     with the pilot program with them. Pleasure to see
25
     you.
```

```
1
                      MR. FERRIS: Ben, I didn't realize
2
     you were virtual. Do you want to introduce
3
     yourself?
4
                      MR. WITHERELL: Sure. Thank you.
5
     Good afternoon, everybody. Ben Witherell, I'm the
6
     chief economist for the BPU and part of the senior
7
     management here at BPU as well.
8
                      MR. FERRIS: And Sara?
9
                      MS. WILMER: Thanks. Sara Wilmer,
     I am with Levitan and Associates and I support their
10
11
     communications in general project evaluation.
                      MR. FERRIS: Okay. Did we get
12
13
     everyone?
14
                      MS. NOLAN: Jim, I'm here. Hi,
15
     everybody. Katie Nolan from NJDEP supporting BPU on
16
     the solicitation.
17
                      MR. FERRIS: Great. Well, thank
     you all again for attending. Especially appreciate
18
19
     those of you that made the effort to attend in
20
     person and we understand that travel can be
21
     difficult, so thank you also to those attending
22
     virtually.
2.3
                      I think we've seen for the benefit
2.4
     of the court reporter and those attending virtually
25
     and those of us in the room, please speak loudly,
```

1 speak clearly. If you are attending virtually, 2 please mute your audio when you're not speaking. 3 would prefer that video remain on. If you need to turn your video off temporarily, that's fine. 4 5 I'll get to the details of this 6 interview shortly, but I first want to reiterate and 7 emphasize that despite the recent news about two of 8 our previously awarded projects, New Jersey remains 9 committed to our clean energy goals and to the role that offshore wind will play in achieving these 10 goals. New Jersey will realize 11 gigawatts of 11 offshore wind by 2040 and New Jersey will continue 12 13 to establish a supply chain here for New Jersey's 14 and the region's projects that will provide 15 significant economic benefits and jobs to all of New 16 Jersey. I also want to restate the importance we 17 place on achieving these goals while protecting our 18 environment, natural resources, fish, and wildlife. 19 So, the purpose of this interview 20 is to seek clarification on your application. We 21 are on a tight schedule, so please do what you can to be mindful of the clock. We have a lot of 22 2.3 questions that we'll need to move through and we 2.4 want to try to do that as efficiently as we can. Ιf 25 you don't know the answer to a question or want to

# PRELIMINARY PUBLIC COPY<sub>0</sub>

```
1
     provide a written response or want to follow-up,
2
     that's fine. Just please flag that as it comes up
3
     so that we'll know and then we can move on. Ellen
     Cool with LAI will be keeping track of anything that
4
5
     needs follow-up based on these discussions.
6
                      The interview, as you can see, is
7
     being transcribed by a court reporter and a
8
     transcript will be part of the record that Staff and
     the Board will use in evaluating all applications.
9
     After Board Staff receives the transcript, we will
10
11
     share it with you. You will be given an opportunity
12
     to review the transcript and you will need to
13
     identify any information that you consider
14
     confidential within the transcript. Any claim for
15
     confidentiality must be supported as required by
16
     N.J.A.C. 14:1-12.1, et seq. The Board will be
17
     guided by those procedures and other governing laws,
18
     including, but not limited to, New Jersey's Open
19
     Public Records Act, or OPRA. Please return the
20
     interview transcript with confidential information
21
     marked no later than 5 p.m. eastern time on
22
     Wednesday, December 6. LAI will provide you with a
2.3
     link for you to use to upload the transcript back to
2.4
     us.
25
                      I note that we may elect to share
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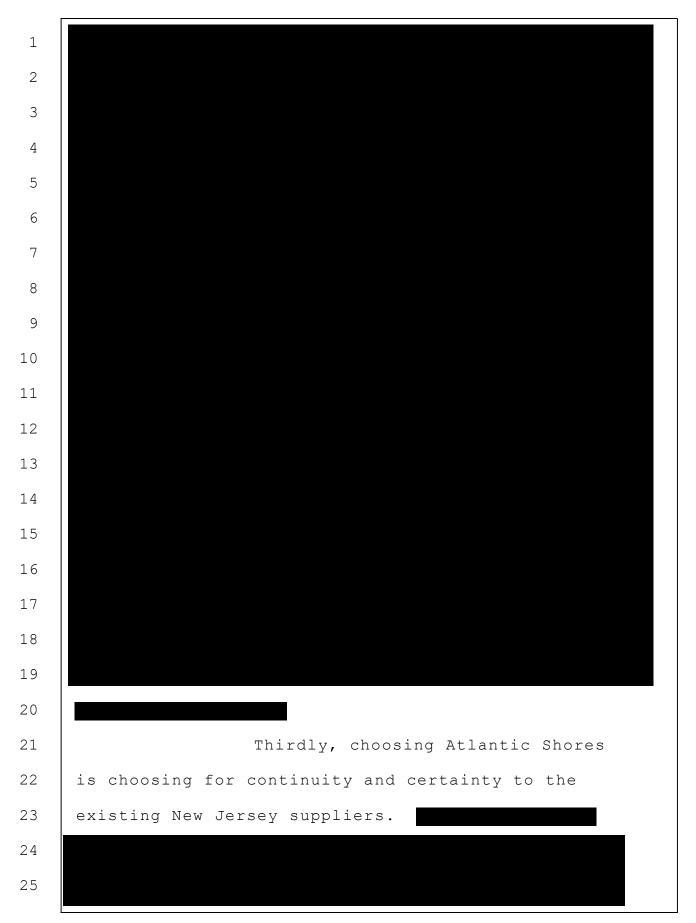
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1
     confidential portions of today's transcript with
2
     other New Jersey government agencies, including, but
3
     not limited to, DEP, Rate Counsel, and EDA.
                      Please help yourself to the
4
5
     refreshments provided. Restrooms are just outside
6
     the door. You will need someone to let you back
7
     into the room as the door locks behind you.
                      You have been provided a list of
8
9
     topics for today's interview, but we may ask
     questions on additional topics. Richard Levitan and
10
     the LAI team will be asking the questions and moving
11
12
     us through the agenda.
13
                      So, thank you again for all of your
14
     efforts to date in submitting your application,
15
     responding to our clarifying questions. I know we
16
     ask a lot of questions. I know we don't always give
17
     you a lot of time to answer. We appreciate your
18
     responsiveness and your thoughtfulness very much.
19
                      So, now I'll turn this over to
20
     Atlantic Shores for an opening statement and then
21
     we'll go to Richard Levitan who will lead us through
22
     the rest of the agenda.
2.3
                      MR. VELDHOVEN: Thank you, Jim.
2.4
     Thank you to the BPU team. Richard, the Levitan
25
     team, good to see you. Thank you to the DEP, who's
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### PRELIMINARY PUBLIC COPY<sub>2</sub>

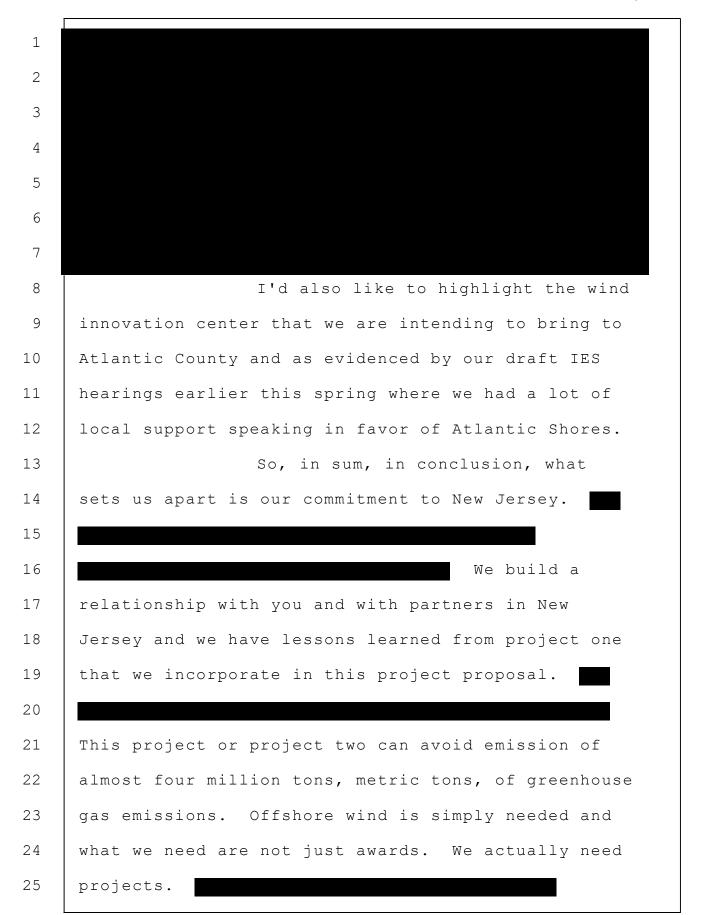
also here and other important partners and 1 2 stakeholders in New Jersey. 3 It's exciting to be here. It's the 4 third time for a big part of our team to be sitting 5 here in front of you as you heard from our 6 introductions and, you know, if I look back at 7 myself, I was here also the last two times we had these interviews. That's now five years ago. 8 9 New Jersey wind port was just an idea. EEW still 10 had to get started. SAA still stood for sales 11 administration assistant. And Atlantic Shores 12 certainly had less than 190 people and New Jersey 13 was aiming for three and a half gigawatts, not the 14 11 that you mentioned. And I must also say, we 15 didn't have microphones in those days. So, a lot of 16 things have changed over the last five years. It's 17 exciting to still be here and be competing in this 18 RFP. 19 We are a value driven company that 20 believes in offshore wind and believes in the 21 benefits it can bring and we wholeheartedly believe 22 in the journey that New Jersey is on and the journey 2.3 you've been on in this state. I'd like to highlight 2.4 four things in my opening statement. 25

```
1
2
3
4
5
 6
7
8
9
10
11
12
13
14
15
16
17
             We have spent five years in maturing this
     project, or project two, that includes technical and
18
     engineering work, extensive surveys, and also
19
20
     stakeholder outreach. We have our COP submitted or
21
     COP south two and a half years ago and in May of
22
     this year we achieved draft IES.
23
                       Hence, we are the first project to
24
     achieve COP approval of all the New Jersey
```

competitors in this round in this margin of years

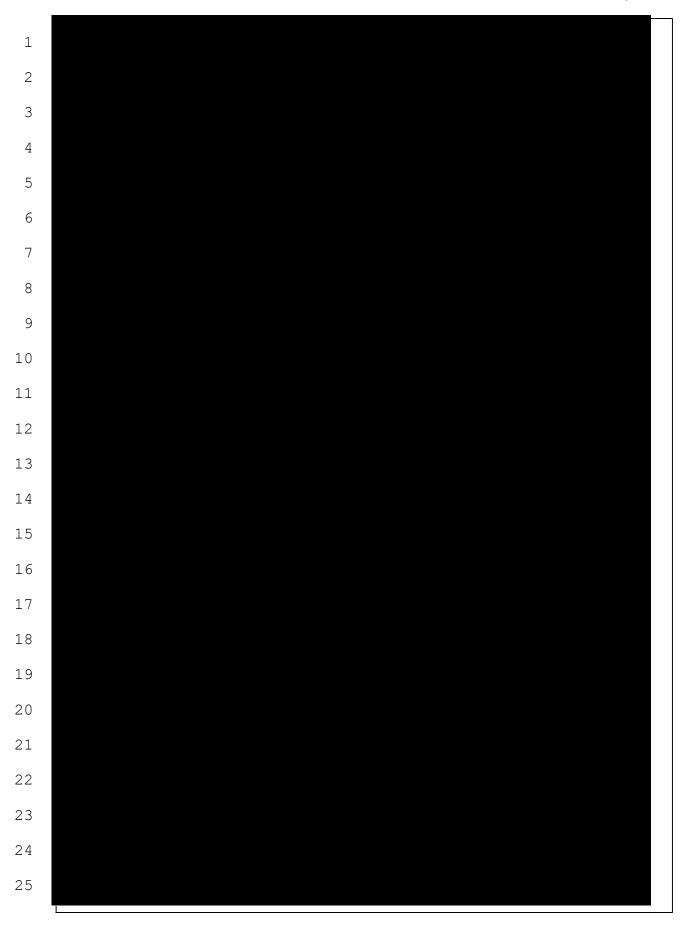


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1
2
3
4
                                I want to be very clear,
5
     however, our project two commitment that we now make
6
     stands on its own and are not related directly to
7
     project one,
8
9
10
11
12
13
14
15
16
                       Fourthly, strong local support is
17
     needed to deliver a project like our project two or
18
     any offshore wind project in New Jersey.
19
20
21
22
23
                We have made over a thousand outreaches to
24
     communities, institutions, fisheries over the last
     few years and will continue to do so.
25
```

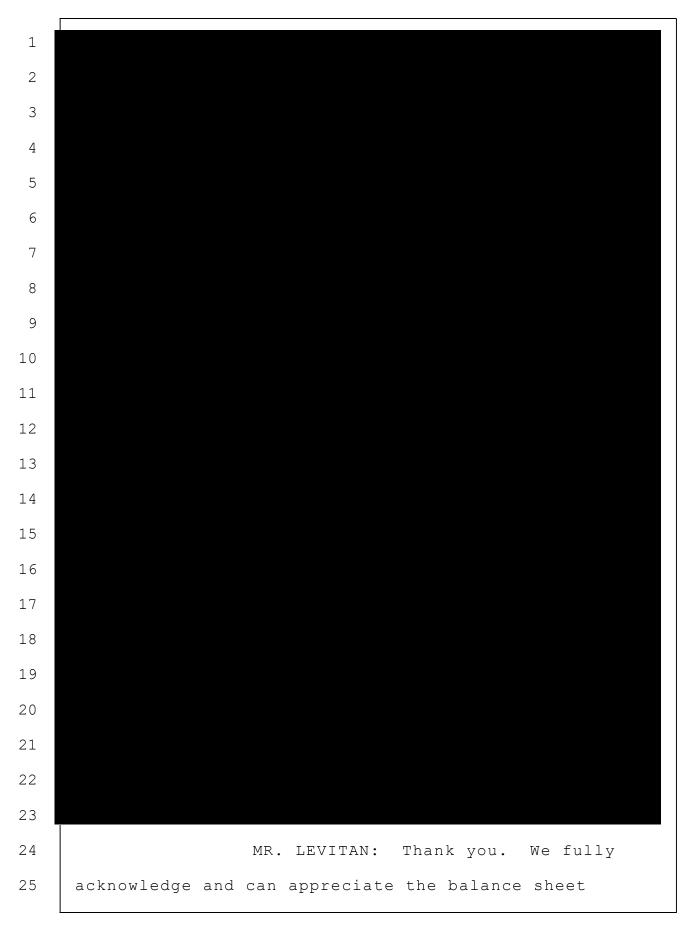


```
1
2
3
4
5
6
7
                      In our view, we are the best and
8
9
     most mature project for New Jersey. We're here to
10
     deliver and we look forward to the interview and
11
     clarifying any questions.
12
                      MR. FERRIS: Thanks, Joris. All
13
     yours.
                      MR. LEVITAN: Thank you, Joris. I
14
15
     want to echo Jim's expression of thanks. We, too,
16
     are grateful for the thoughtful submission in August
17
     and the continued hard work on CQ responses. We do
18
     appreciate the rigor and timeliness of that effort.
                      You mentioned balance sheet
19
20
     strength. So, we are aware that Shell and EDF have
21
     something like $830 billion of combined balance
22
     sheet strength. What can you tell us about each
2.3
     company's competing uses of its balance sheet
     strength? You've got a lot going on around the
2.4
25
     world. How is it successfully earmarked for
```

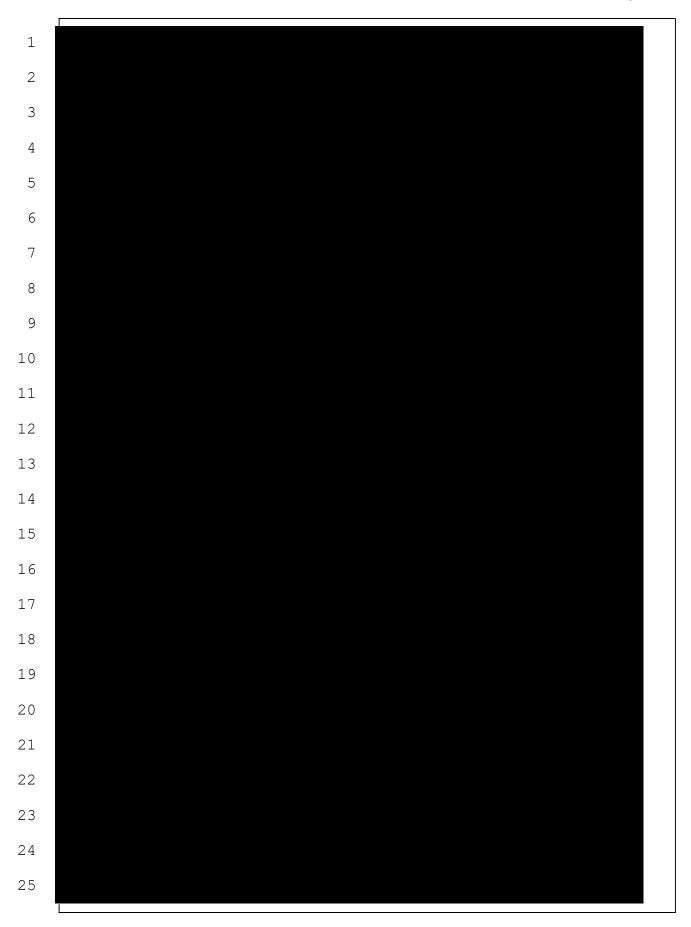
```
1
     dedicated construction and development here in New
2
     Jersey?
3
                      MR. VELDHOVEN: Let's try, we have
4
     our CFO on the line, Juan Carlos. Were you able to
5
     hear the question and are able to answer speaking up
6
     with full volume?
7
                      MR. PUENTE: Yup, I did. I hear
8
     the question well and let me know if you can hear my
9
     response. So, thanks for the question first of all.
10
11
12
13
14
15
16
17
18
19
20
21
22
23
2.4
25
```



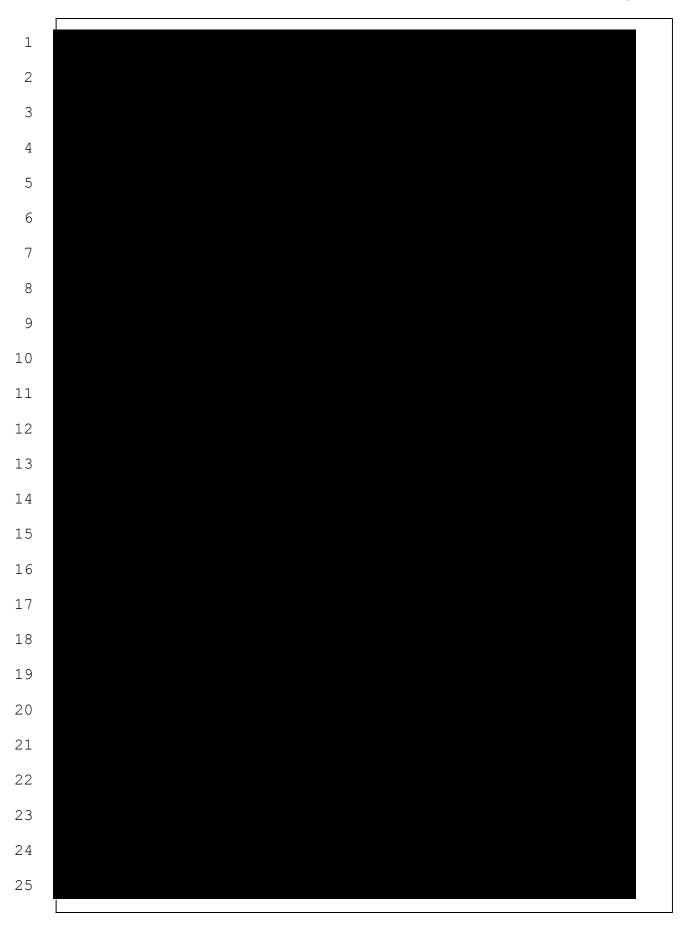
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1
                      MR. LEVITAN: Thank you, Juan
2
     Carlos. In light of the continued uncertainty in
3
     the global capital markets, and I think we can
4
     acknowledge some challenging financial conditions
5
     here in New Jersey and other mid-Atlantic, New York,
6
     New England markets as well for offshore wind, are
7
     there any particular pitfalls you wish to note
     effecting Atlantic Shores' ability to actually
8
9
     compete, complete this project on
10
     schedule?
11
                      MR. PUENTE:
12
13
14
15
16
17
18
19
20
21
22
2.3
2.4
25
```



```
1
     strength advertised to enable project development,
2
     but would you have us believe, to believe today that
3
     there's a bottomless pit of contingent equity to
4
     potentially make up for unexpected cost increases
5
     and nonrecourse debt? We understand from Juan
6
     Carlos's description that there are strong banking
7
     relationships, but there are also very tight metrics
8
     on loans.
9
                      So, how does the contingent equity
10
     funding commitment for EDF and Shell work to ensure
11
     that if there are surprises in the capital markets
12
     you will rally to come up with the development funds
13
     and the construction funds?
14
                      MR. VELDHOVEN: Could you hear the
15
     question, Juan Carlos? Should I jump in first and
16
     you can add?
17
                      MR. PUENTE:
                                    Yup.
18
                      MR. VELDHOVEN:
19
20
21
22
2.3
2.4
25
```



```
1
2
3
                       MR. LEVITAN: Thank you. I confess
4
     to having scratched my head when I read your
5
     response to CQ two, page eight of 22. You don't
6
     need to pull it up, but for reference sake I wanted
7
     to get that on the record.
8
                       MR. FERRIS: I like that you were
9
     ready to pull it up.
10
                       MR. LEVITAN:
11
12
13
14
15
16
17
18
19
20
21
                       (Stenographer interruption for
22
            audio difficulties.)
23
                       MR. PUENTE:
2.4
25
```

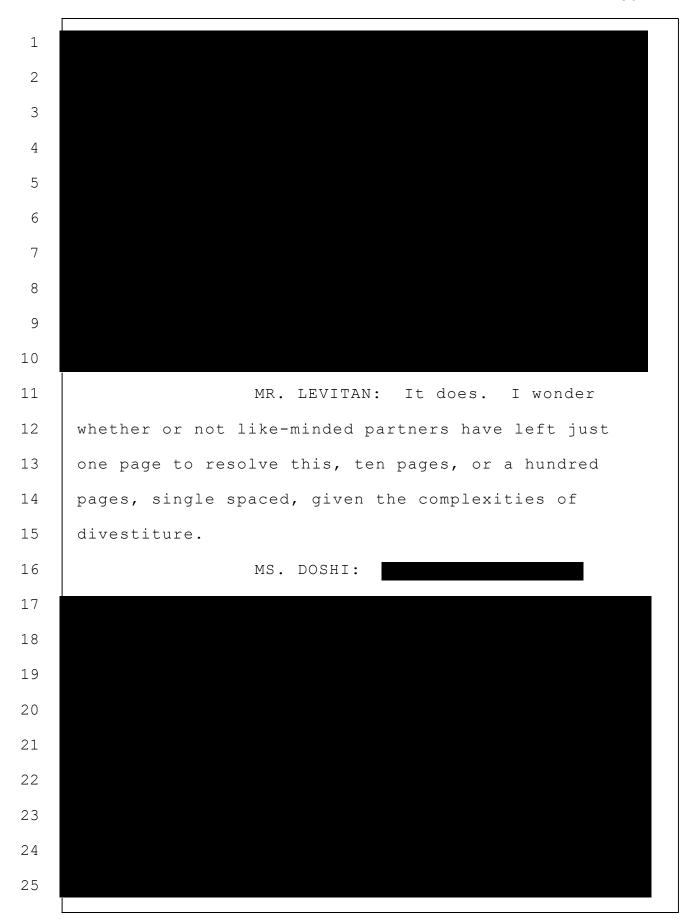


```
1
2
3
4
5
                      MR. LEVITAN: Thank you. I've got
6
     a few more questions in this bin group, which I hope
7
     we can move through quickly, because we have a lot
8
     more to cover.
9
                      The first has to do with ITC and I
10
     would like to just check whether anything has
11
     changed from the date of your original submission
12
     and seek your responses regarding project
13
     eligibility for increased ITC.
14
                      MR. DONNELLY: This is Ryan
15
     speaking. I can jump in here, Juan Carlos. The
16
     short answer is, nothing has changed. I'll try to
17
     keep this brief. There's still a lot of ambiguity
     in terms of treasury and IRS guidance. Our
18
19
     intention, however,
20
21
22
2.3
2.4
25
                      MR. LEVITAN:
                                     Thank you. We would
```

```
1
     certainly encourage you to try your best with an eye
2
     toward redounding those increased benefits for
3
     ratepayer enjoyment.
4
                      MR. DONNELLY: Absolutely.
5
                      MR. LEVITAN: I think I know the
6
     answer to the next question, because you already
7
     addressed it, but for consistency sake I'm going to
8
     ask it anyway and it can be a brief response of
9
     course.
10
                      In light of the current subtraction
     of Ocean Wind 1 and 2, as well as other projects
11
12
     that have left the marketplace or threatened to have
     left the regulatory authorizations and contract
13
14
     authorizations elsewhere in the northeast, are there
15
     any particular pitfalls or risks that you want to
16
     note now effecting your ability to proceed with
17
     deliberate speed?
18
                      MR. VELDHOVEN: So, just to keep
19
     that brief, there's definitely, so first of all, our
20
     project as we submitted, as we bid on August 4
21
     completely stands. This leads to study a new
22
     situation and this can be more, more positioned to
2.3
     the projects that are still there, because the
2.4
     Orsted project received much more opposition. There
25
     are also opportunities and we understand that there
```

```
1
     will be a BAFO period and we're doing all we can to
2
     traverse that to see what opportunities do exist for
3
     a portfolio, but might also be for project two to
4
     see if we can do anything with a BAFO to provide
5
     more opportunities, because this leads definitely to
6
     a new situation that we're assessing and we might
7
     cover a couple of the topics on that later on in
8
     this interview as well, but in short other than the
9
     fact --
10
                      MR. FERRIS: Let's take a quick
11
     break.
12
                      (Break taken.)
13
                      MR. VELDHOVEN: So there are,
14
     there's a new reality of course with the Orsted
15
     project not going forward, but there's no change in
16
     the original Atlantic Shore submitted RFP.
17
                      MR. LEVITAN: Thank you. This
18
     final question in this first bin group pertains to
19
     the joint venture agreement or whatever you call the
20
     partnership agreement between the parents. We'd
21
     like to understand, if you can put it simply without
22
     getting bogged down in too much legal esoterica
2.3
     whether one partner can continue funding the
2.4
     Atlantic Shores two project in the event that the
25
     other partner decides to pull out? Like, how does
```

```
1
     that work?
 2
                       MR. VELDHOVEN: The short answer is
     there are provisions in our operating agreement that
 3
     is going to regulate that and Bhavini can answer at
 4
     the high level better than me.
 5
 6
                       MS. DOSHI:
 7
 8
 9
10
11
12
13
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18
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21
22
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16
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MR. LEVITAN: Great. Thank you.

Moving on then to the second bin group on the agenda, this has to do with price. Your offer price, as always, has our complete attention and so I'd like to ask you a few questions about how it was derived. Can you tell us a little bit more about how Atlantic Shores derived its OREC offer price?

Like, for one, did you make explicit assumptions about the cost of the wind turbine generator, the

1 monopiles, the balance of the plant, or, in the 2 alternative, is it a risk adjusted probabilistic 3 range of cost components reflected in your proforma to ultimately support what was submitted in August? 4 5 Help us please understand what you did. 6 MR. COGNARD: Thanks for the 7 question. So, I'd like to highlight one thing that Joris mentioned in his introduction about the keys 8 of our project. I've been involved in the project 9 10 for the past four years, so in terms of site assessment, in terms of metrics of the design, 11 12 engineering done, it's very well advanced. So, all of the technical aspect is very well metric. That 13 14 feeds into our cost estimate as our key input. 15 The other aspect that we did is 16 we've been working with the supply chain for the 17 past four years and for the purpose of this bid we 18 obviously reached out again specifically for project 19 two trying to get the latest and greatest update 20 from the supply chain. And so the way we build our 21 cost estimate and, therefore, OREC price is based on 22 clear and advanced detailed design and then your 2.3 latest input from the market. 2.4 25

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22
                       MS. BYARS: That covered it. Thank
23
     you, Antoine.
                       MR. LEVITAN: Yes, we follow that.
24
25
                       MR. PUENTE: If I may add a couple
```

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1
     of additional flavor as well to the first, your
     previous question. The other element that we have
2
     done is, in short, is that the financial risks
3
4
     coming from project one, understanding well the
5
     financial risks
6
7
8
9
10
11
12
                      MR. LEVITAN: Thank you. It's a
13
     pleasure to hear you loud and clear.
14
                       I don't want to put words in your
15
     mouth, but would you characterize the OREC offer
16
     price bid submission in August as a no regrets price
17
     or is it something that is reflecting competitive
18
     market condition?
19
                      MR. DONNELLY:
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22
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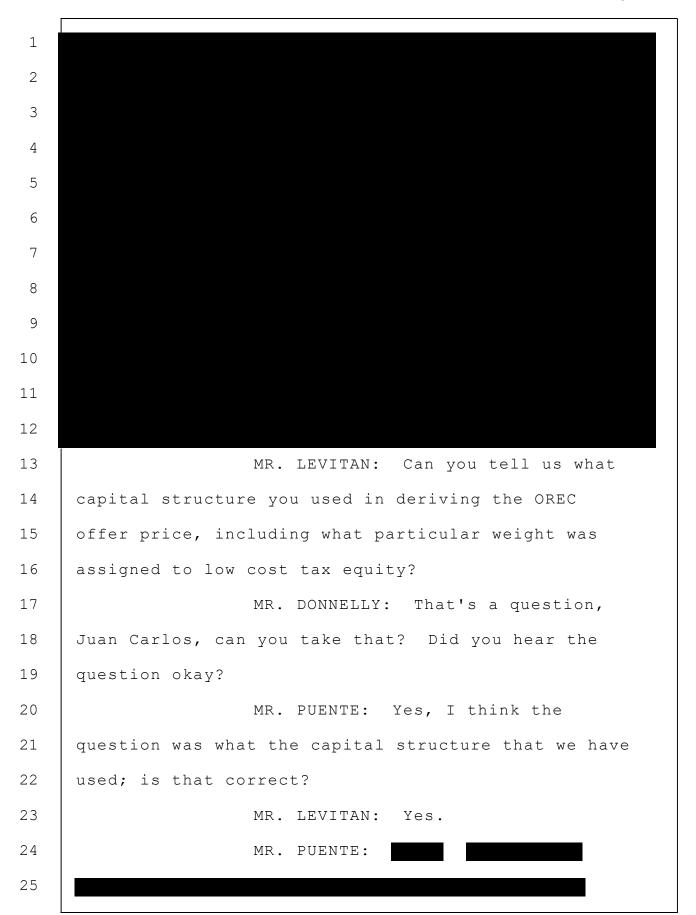
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15
                      MR. LEVITAN: Can you send us a
     signal that the derivation of the OREC offer price
16
17
     is picking up the beneficial effect of the inflation
     adjustment factor?
18
19
                      MR. DONNELLY: It's accounted for.
20
                      MR. LEVITAN: And, yet, there's
21
     still a risk accounted for and monetized in the
22
     offer price, but that risk has nothing to do with
23
     inflation between bid submission and the bid day?
2.4
                      MR. DONNELLY: I may need to you
25
     add more detail there.
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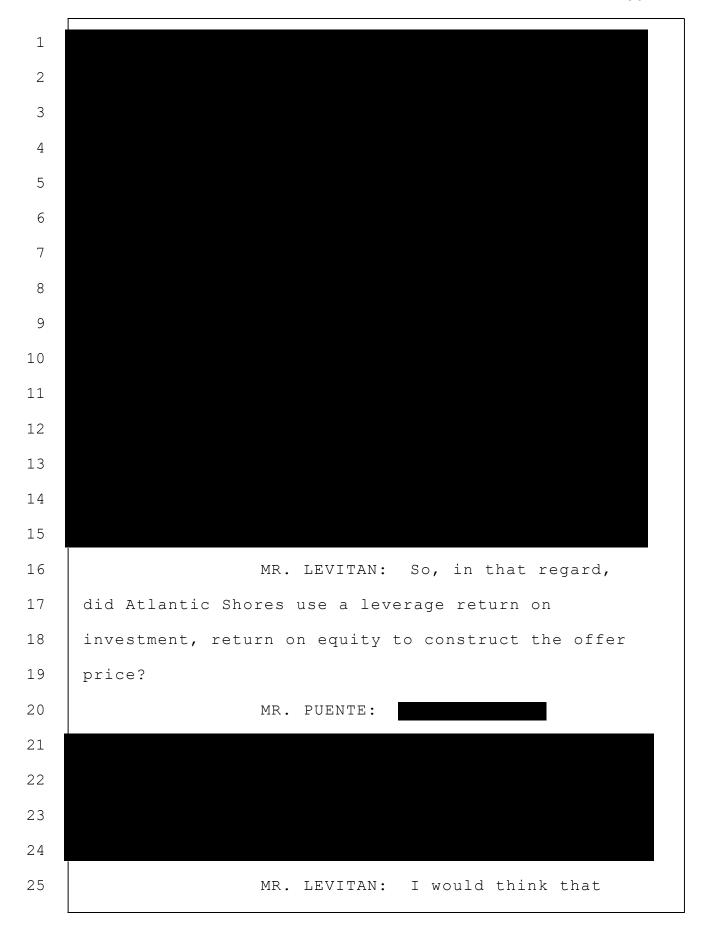
MR. LEVITAN: Perceived inflation rates are subject to how economists advise. Your financial advisors might have told you perhaps that some portion of inflation potentially not covered in the inflation adjustment factor set forth by the Board is correctly includable in your OREC offer price. We're trying to understand whether there is a then diagram on sorts of reflecting the inclusion of some perceived inflation not fully addressed in the mechanisms set forth in the Solicitation Guidance Document.

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MR. VELDHOVEN:

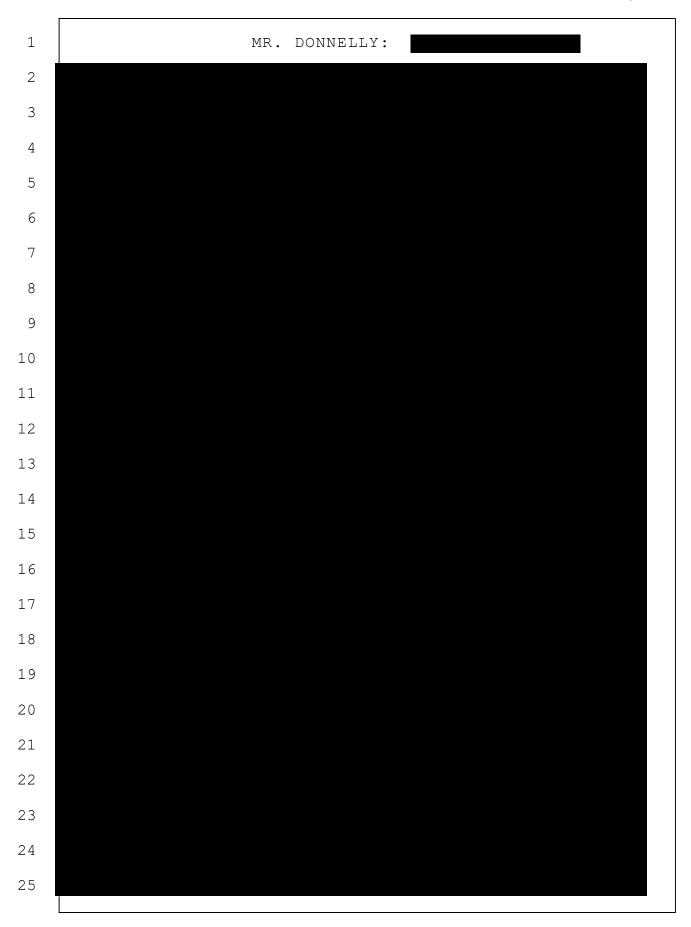




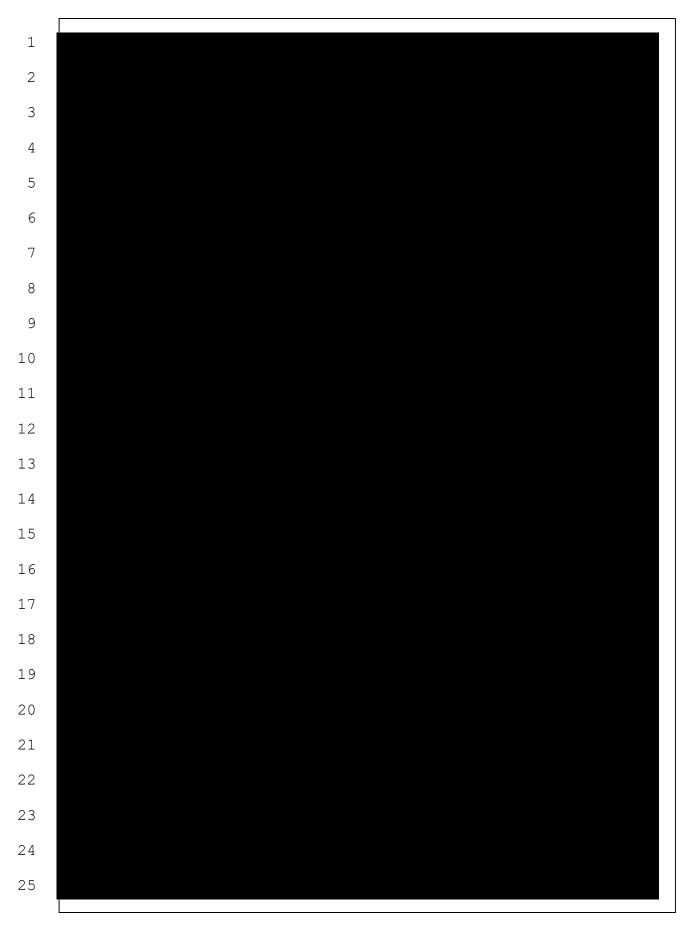
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     with low cost global nonrecourse debt sloshing
     around the marketplace a levered return on equity
2
     would provide the kind of price reduction that the
3
4
     board is looking for, as opposed to using more
5
     expensive unlevered equity and tax equity to drive
     the calculations. Can you confirm that that
6
7
     understanding is correct?
8
                      MR. PUENTE:
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10
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21
                      MR. LEVITAN: Thank you.
22
     followed that. Should Atlantic Shores decide to
2.3
     submit a BAFO, will the Board's recent rejection of
     the pre-build infrastructure proposals effect any
2.4
25
     final price refinements?
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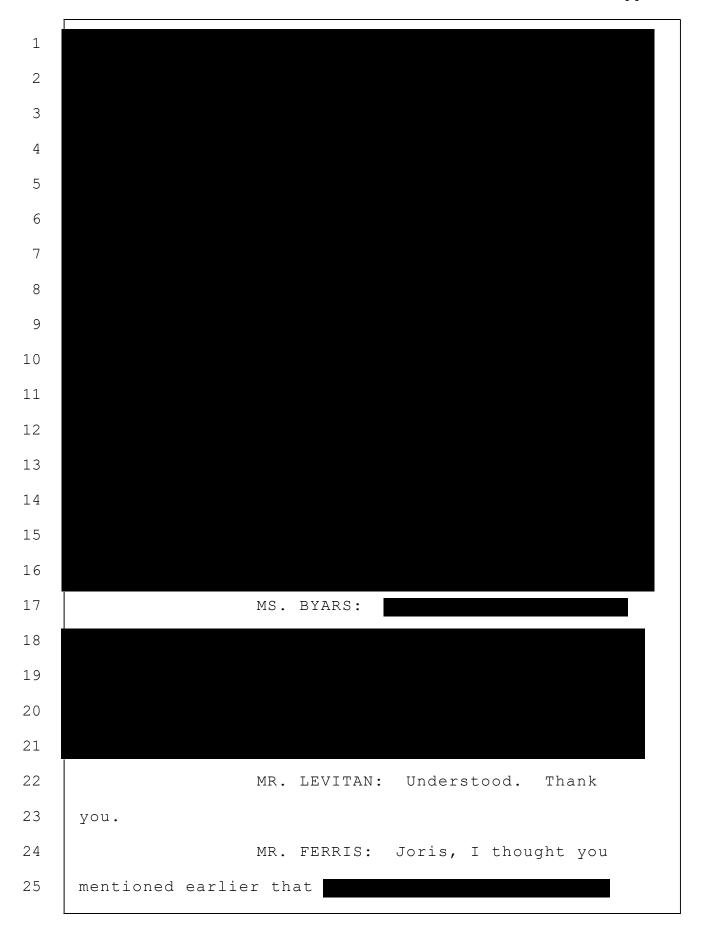


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MR. FERRIS: Let me talk a little
bit about the pre-build. So, as you know, the Board
rejected all pre-build proposals and directed Staff
to give to them a standalone pre-build solicitation
within 30 days. That time is rapidly approaching.

I think you will see all of the issues you just
raised in the solicitation when it is released,
which, again, should be hopefully within, I don't
know the number right now, probably within the next
15 or 20 days. If you still have questions after
that, obviously pose them and we will do our best to
address them.

```
1
                      MR. DONNELLY: Assuming those
     conditions are met, we have clarification that the
2
3
     pricing that we submitted with and without PBI would
4
     apply.
5
                      MR. LEVITAN: Thank you. All
6
     right. We're nearing the end of this section. Can
7
     you take a moment and outline when Atlantic Shores
     can reasonably expect to enter into binding terms
8
9
     and conditions with primary to tier one OEMs? What
10
     are the milestones? How do you see the evolution of
11
     those key decision points to stay on track with your
12
     proposed development schedule?
13
                      MR. COGNARD:
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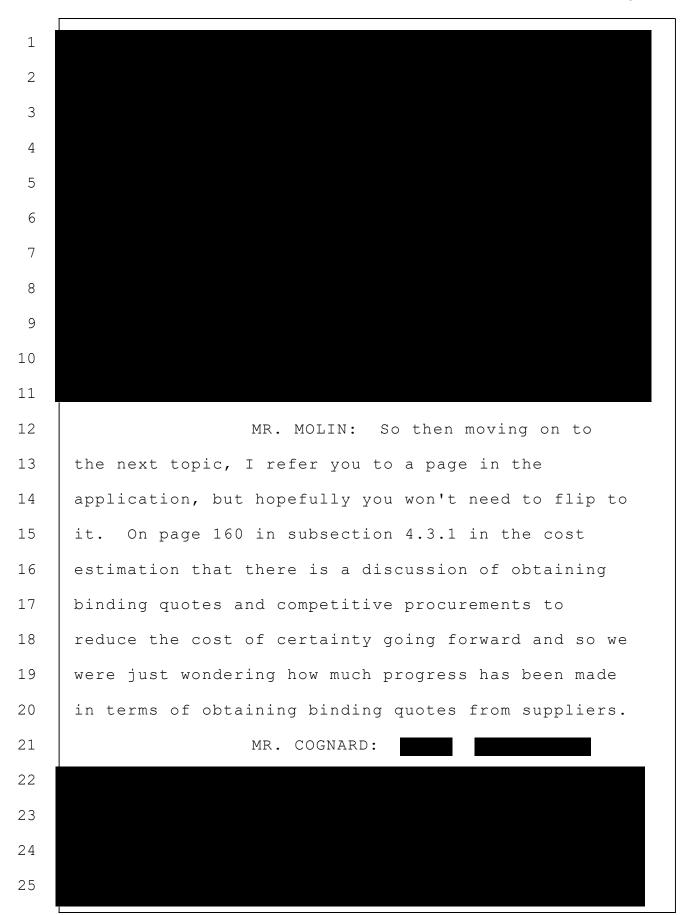


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3
     Can you expand on that a little bit? What types of
4
     opportunities? What are you thinking about there?
5
                      MR. VELDHOVEN:
6
7
8
9
10
11
12
13
14
15
16
                      MR. FERRIS: Okay. Thank you.
17
                      MR. LEVITAN: Okay. I see that
     we're at the top of the hour. Jim has given us a
18
19
     little bit of latitude to go beyond a strict two
20
     hour limit. So, again, mindful of the grains of
21
     sand in the hourglass, we want to move things along.
22
     I apologize for having taken a little bit too much
23
     time on issues about financeability and price, so
     we'll move now to economic benefits and guarantees
2.4
25
     and then we'll go to environmental. And then, if
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#### PRELIMINARY PUBLIC COPY 6

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1
     need be, we'll take a brief break and move on with
2
     the rest of the agenda, which includes closing
3
     statements. David?
4
                      MR. MOLIN: Thank you. So, the
5
     first question we had about economic benefits was
6
     whether your proposals are contingent on using the
7
     same marshalling location as the New Jersey wind
8
     port proposed project one and two and if there are
     any efficiencies stationed that way.
9
10
                      MR. COPELAND:
11
12
13
14
15
16
17
18
19
20
21
22
                      MR. MOLIN: And using multiple
23
     parcels for the two projects wouldn't effect the
     pricing over time?
2.4
25
                      MR. COPELAND:
```

MR. MOLIN: Thank you. And the next question I had was, could you please just talk in general about Atlantic Shores' ongoing efforts to develop and source directly from local suppliers and manufacturers? And, in addition, to aid in the potential efforts down the road of tier one suppliers to source from local New Jersey suppliers as well? MR. COPELAND: Sure. Ryan, you want me to start? So, we have a number of different initiatives that have started. 2.3 2.4 



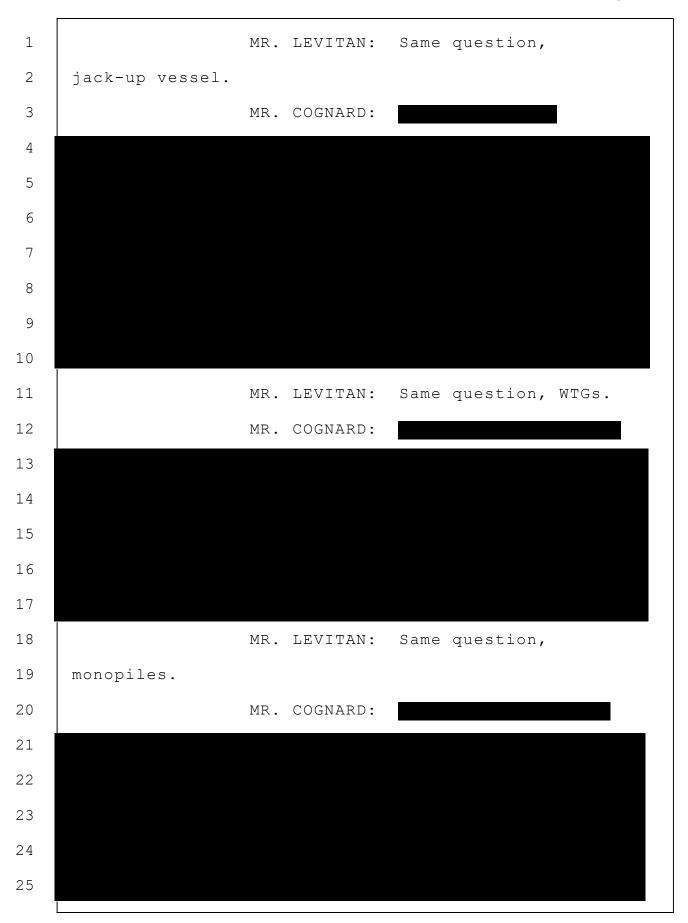
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4
                      MR. MOLIN: And I'm sure at some
5
     point we'll circle back and talk about EEW again.
6
     The last question I had in this area was about
7
8
9
10
11
12
                      MR. COPELAND: So, I'll start and
13
     pass it to Ryan to finish off. So, the first is
     that I know recently a member of our team was able
14
     to work closely with the BPU to get that protocol
15
     finalized for project one. I'm really pleased at
16
17
     how that came out.
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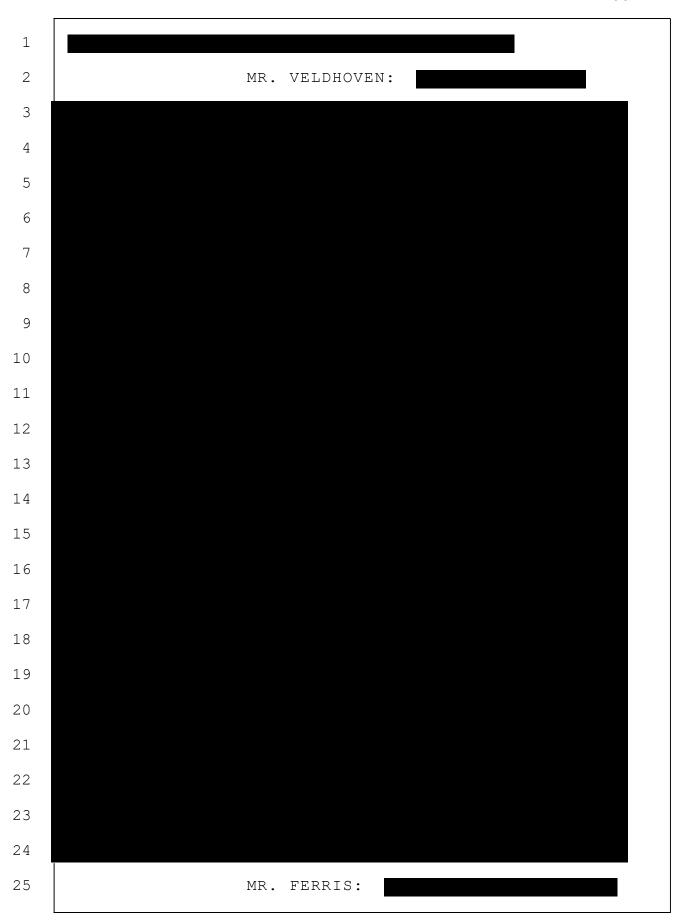
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                       MR. DONNELLY:
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18
                       MR. LEVITAN: Does that complete
19
     your response to that question?
20
                       MR. DONNELLY: It does. We covered
21
     it all.
22
                       MR. MOLIN: The only other question
23
     I'd ask about that is, if the same general
24
     principles would be applied for your workforce
25
     development and community benefits obligation, some
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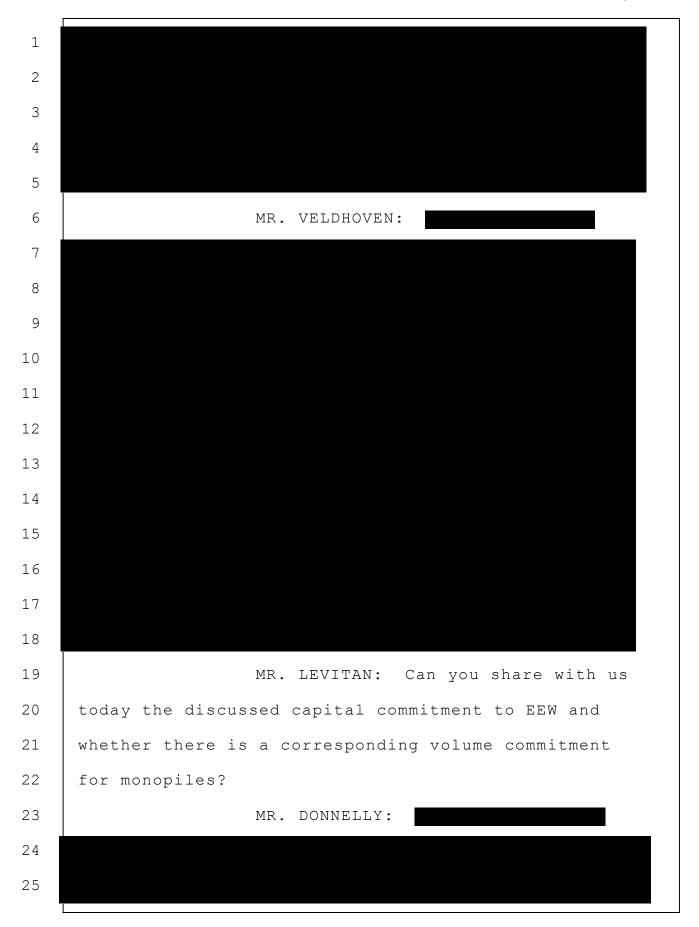
#### PRELIMINARY PUBLIC COPY<sub>1</sub>

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1
     of which, you know, will involve the same partners
2
     in projects across the field?
3
                       MR. DONNELLY:
4
5
6
7
8
9
10
                       MR. MOLIN: Thank you.
11
                       MR. LEVITAN: If I can take a
12
     moment to rewind the tape on binding quotes versus
13
     indicative and the form of those binding quotations,
     could you address whether it's binding versus
14
15
     indicative for HVDC, the cable?
16
                       MR. COGNARD:
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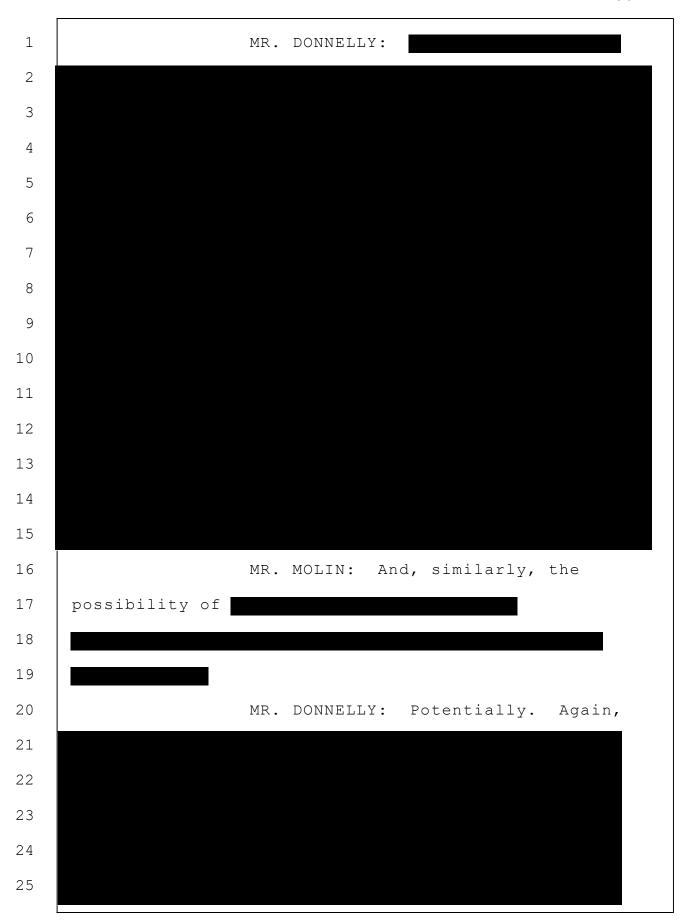
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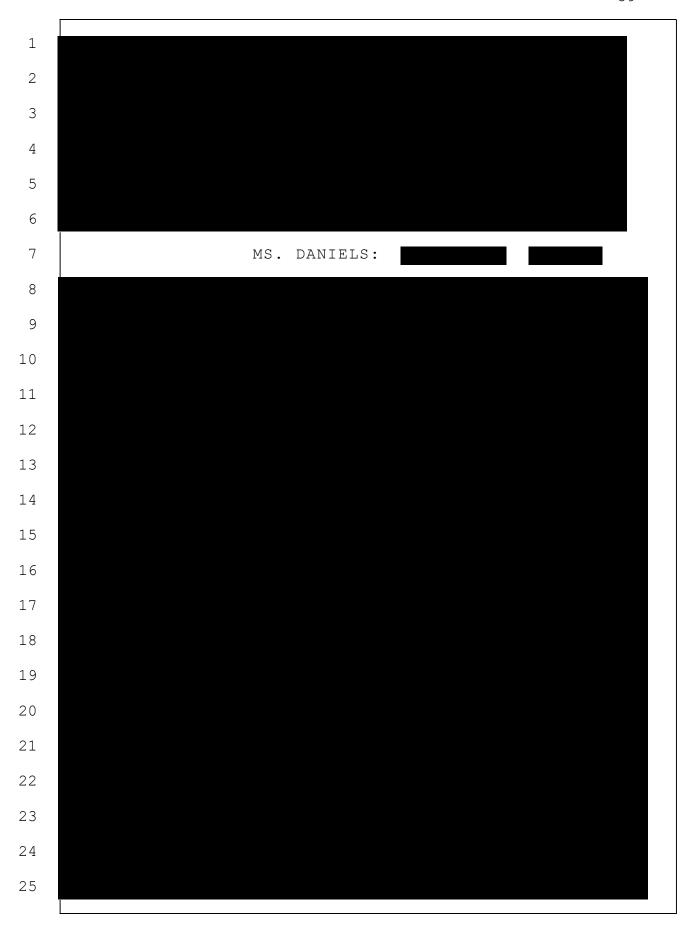
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21
                       MR. MOLIN: Your application
22
     mentioned that a potential to
23
                                                     We just
     wanted to know if there's been any subsequent
24
25
     developments in that.
```



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11
                      MR. MOLIN: And the last question I
12
     had on workforce development is, what conditions or
13
     developments would be required for Atlantic Shores
14
     to be comfortable with making its targets public?
15
                      MR. DONNELLY:
16
17
18
19
                      MR. MOLIN: Well, that is a clear
20
21
     answer and that's the end of my questions. Ellen,
22
     did you want to take over?
23
                      MS. COOL: Thank you. I think most
24
     of my questions might be directed toward this end of
25
     the table.
```

```
1
                       So, did you propose an O&M facility
2
     that happens to be located directly adjacent to a
3
     marina, the Farley State Marina, that is owned by
4
     the DEP? Would the proposed O&M facility impact or
5
     utilize this property in any way?
6
                      MS. DANIELS: Rain, do you want to
7
     talk about that, the technical siting?
8
                      MS. BYARS: Yes, I can.
9
10
11
12
13
14
15
16
                      MS. COOL: Thanks. So, I have some
17
     questions, I'm curious about your selection of the
18
     export cable route as you approach Sea Girt.
19
20
21
22
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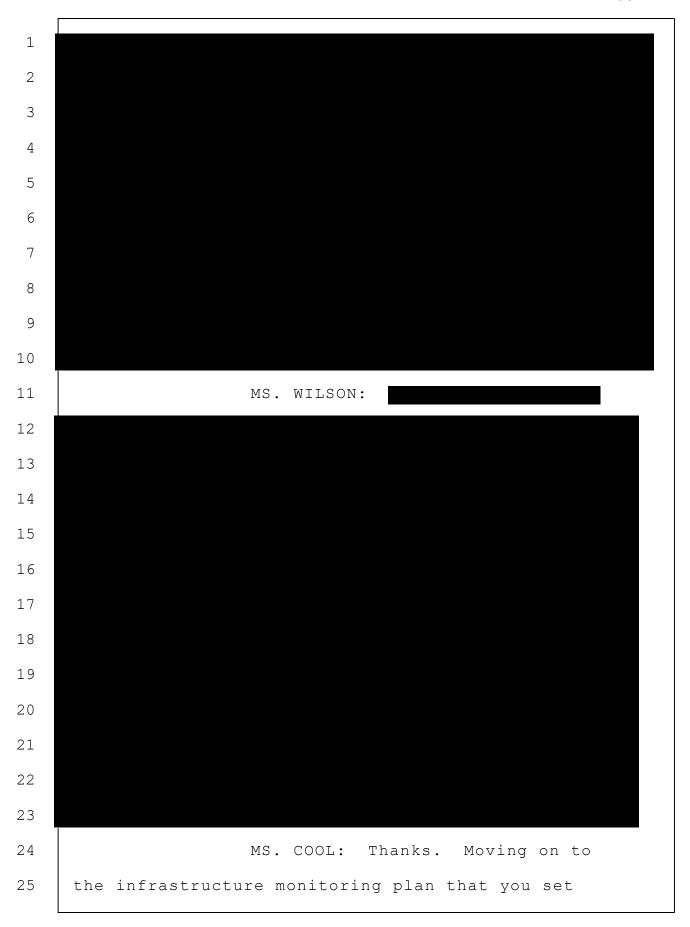
# PRELIMINARY PUBLIC COPY 9



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1
                       MS. COOL: I think you had
2
     something in your application about shipwrecks and
3
     other obstacles. Did that factor into the decision?
4
                       MS. DANIELS:
5
6
7
8
9
                       MS. COOL: How many separate -- I'm
10
     sorry.
11
                       MS. BYARS: Could I add something?
12
     Just, yeah, sorry.
13
14
15
16
17
18
19
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24
25
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1
                       MS. COOL: What is the number of
2
     separate cables that you could accommodate through
3
     that corridor that you're planning to use, again,
4
     between those two artificial reefs?
5
                       MS. DANIELS:
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
                       MS. COOL: What is your assumed
21
     buffer distance between any cable and an adjacent
22
     cable and between any cable and where there's a
     defined reef bound?
23
2.4
                       MS. BYARS: Testing my memory here.
25
     We might have to follow-up on that one in writing.
```

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1
2
3
4
5
6
                       MS. COOL: I'll jot that down as a
7
     follow-up assignment.
8
                       MS. LAWRENCE: Presumably you've
9
     had many conversations with DEP about your proposal
10
     with respect to the reefs. I'm wondering if you can
11
     reflect on that with respect to the buffers that
12
     you're imagining and the number of cables that
13
     you're potentially envisioning, not just with
14
     project two, but with, you know, perhaps future
15
     projects going through that gap.
16
                       MS. DANIELS:
17
18
19
20
21
22
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```



#### PRELIMINARY PUBLIC COPY<sub>4</sub>

```
1
     forth, we're trying to understand if there is a
2
     bright, sharp line between data that you would
3
     continue to collect to refine your design and the
4
     design envelope and data that really is part of the
5
     more regional RMI type study. Is there a bright,
6
     sharp line or does some of the data collection serve
7
     two purposes? Can you expand on that, please?
8
                       MS. DANIELS:
9
10
11
12
13
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23
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MS. COOL: In our third round of questions, questions 12 and 13, and you don't need to look this up, but we asked you questions about how to understand the budget, the dollars that might be dedicated toward the infrastructure monitoring plan and how those were accounted for in your overall OREC price and overall budget. And your answer was something like, the proposed incremental instate investment for infrastructure monitoring plan was small relative to the total instate expenditure.

So, that's, it makes it harder for us to kind of get a sense as to what your intent is

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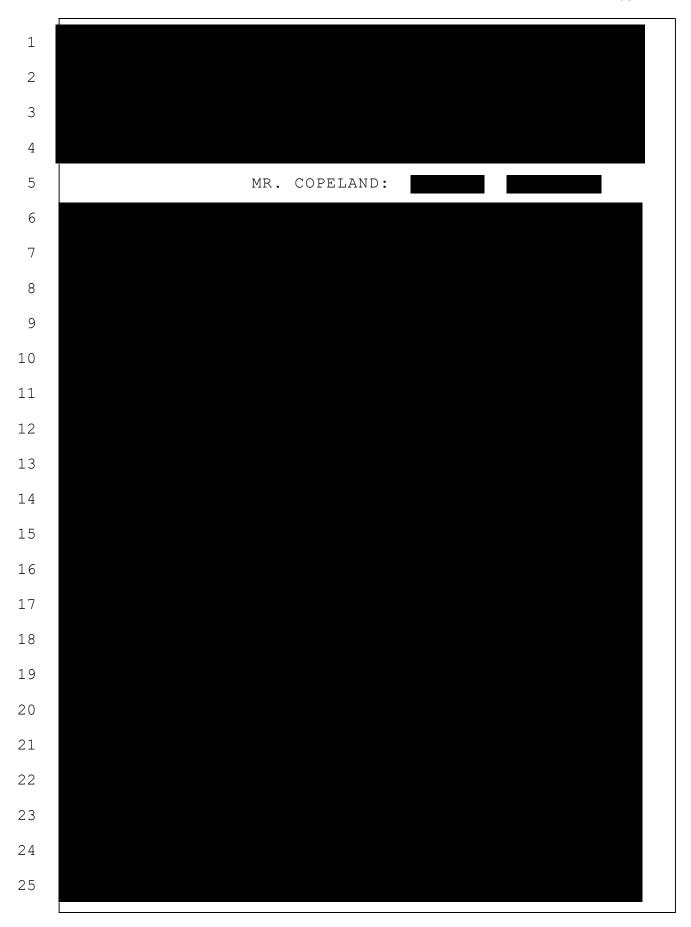
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with respect to an investment in the research and
1
 2
     monitoring, infrastructure monitoring plans. Can
     you elaborate on that, please?
 3
 4
                       MS. DANIELS:
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 6
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8
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19
20
                       MS. COOL: You mentioned the other
21
     regional science entities, RWSC, RODA, et cetera.
22
     Is it your intent that you would consult with these
23
     science entities in order to discuss and agree upon
     the most useful design and installation of whatever
24
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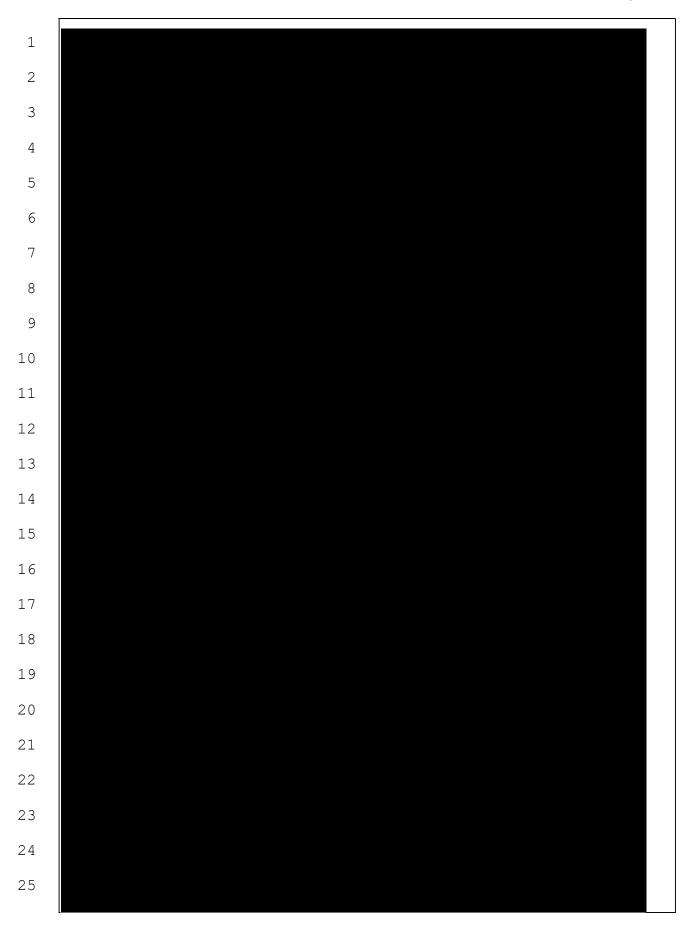
monitoring equipment and sensors that would be

```
1
     installed on the offshore infrastructure?
2
                      MS. DANIELS: Absolutely.
3
     Absolutely.
4
                      MS. COOL: One other question
5
     related to your outreach to the fishing community
6
     and based on the work you've done so far, your
7
     engagement with representatives of the commercial
8
     fishing industry, you suggested that there really is
9
     limited surf clam fishing, which is mostly dredging
10
     in the lease area. Are there other commercially
11
     significant species that you also engaged with,
12
     fishing for other significant species, such as sea
13
     scallops, and how do you weigh the two? Are they
14
     compatible?
15
                      MS. DANIELS:
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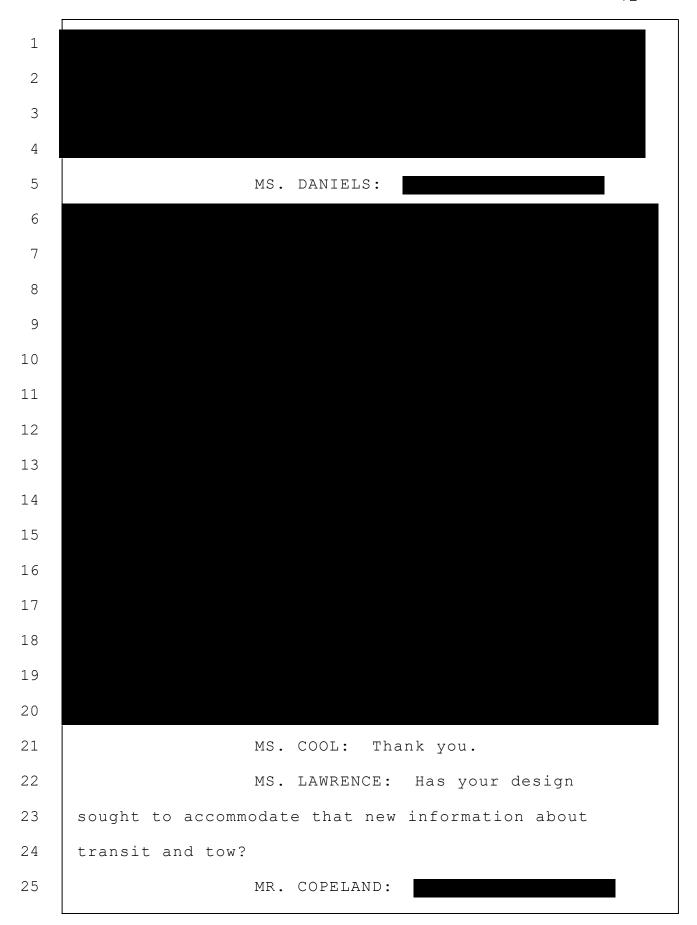
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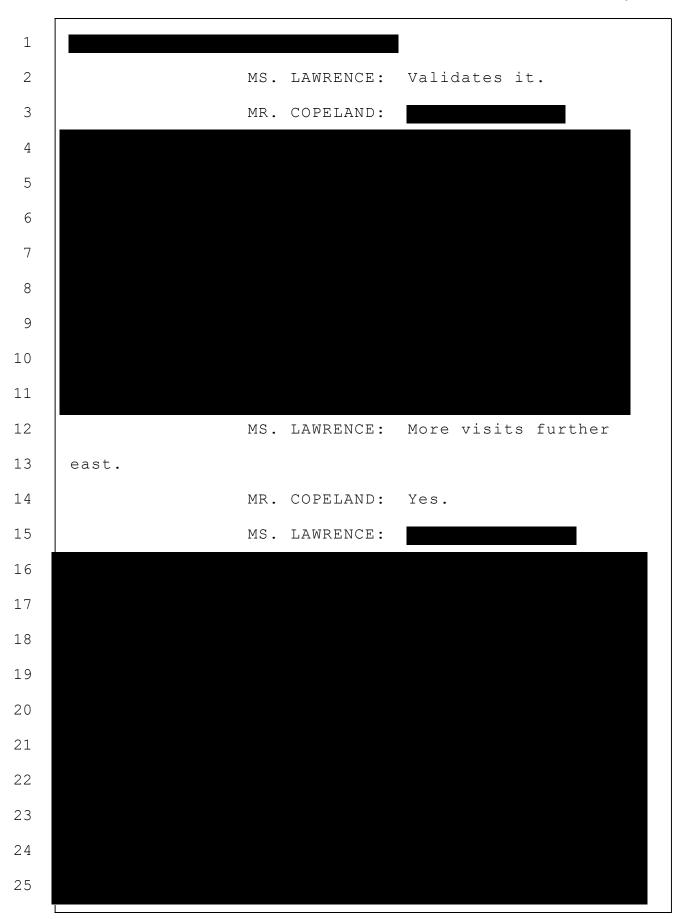


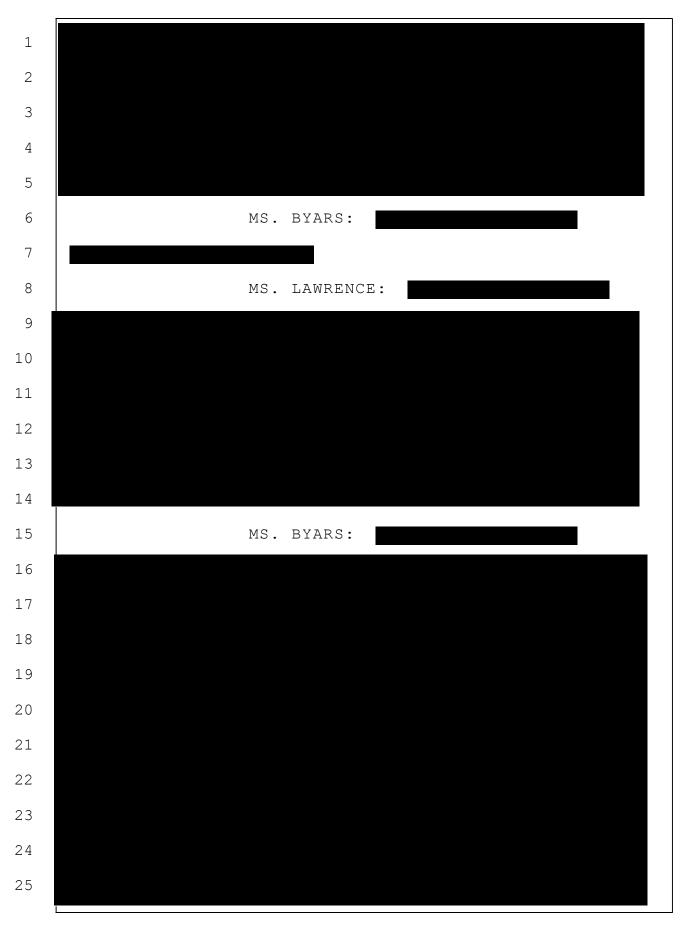
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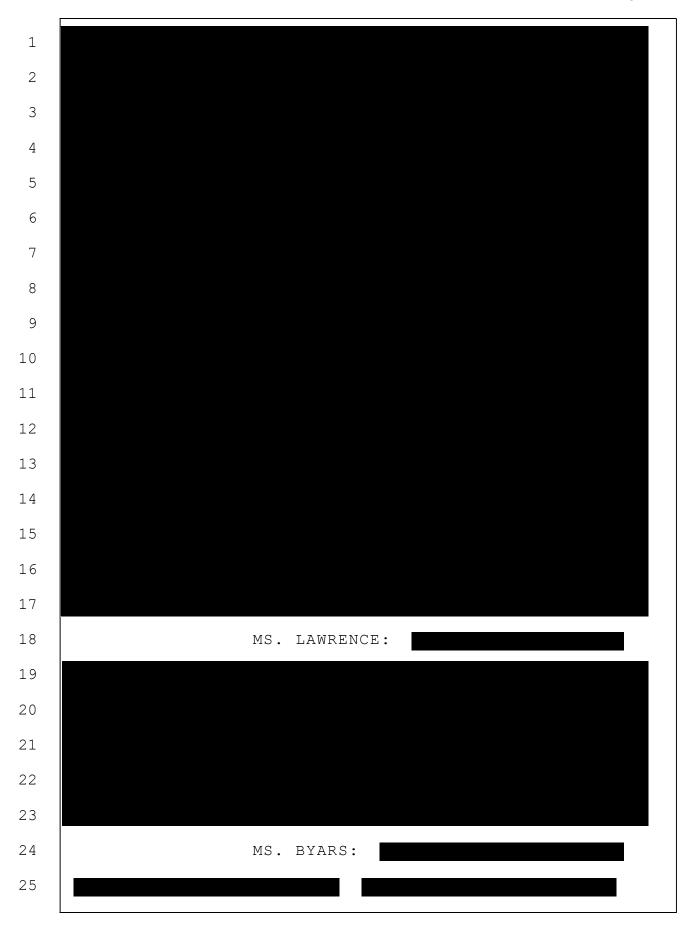


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4	MS. COOL: Just to clarify, the
5	orientation of the turbine grid is for the transit
6	of the vessels to fishing grounds that are farther
7	offshore.
8	MR. COPELAND:
9	MS. COOL: Rather than orienting
10	parallel to or to accommodate the direction of the
11	dredging with the inlet in these areas?
12	MS. DANIELS:
13	MR. COPELAND:
14	MS. COOL: And is that direction
15	that the vessels may be dredging within the lease
16	area something that's static year after year after
17	year or
18	MR. COPELAND:
19	
20	
21	
22	
23	
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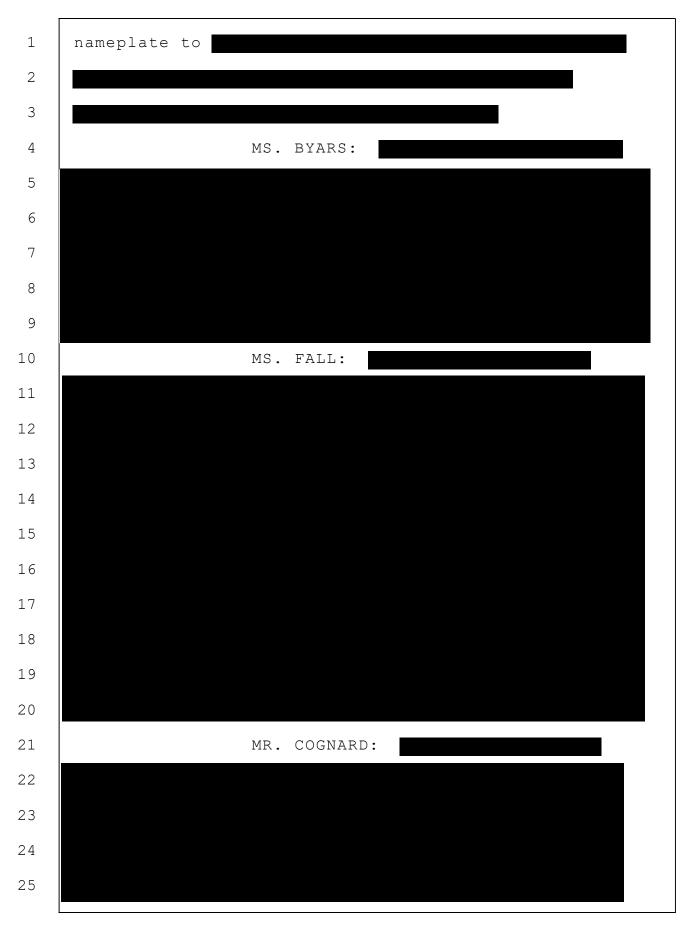








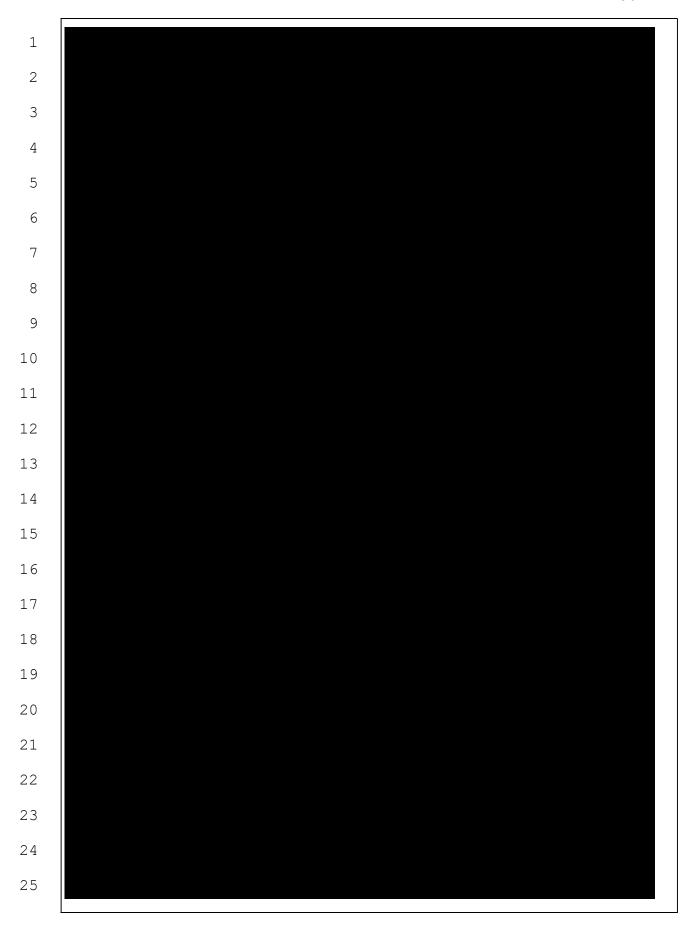
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5
                      MS. LAWRENCE: Thank you.
6
                      MS. DANIELS:
7
8
9
10
11
                      MS. LAWRENCE: Great. Thank you.
12
                       MS. COOL:
13
14
15
                      MS. BYARS:
16
17
18
19
                      MS. COOL: Thank you.
20
                      MR. LEVITAN: I have a loose end.
21
     I apologize for circling back to what is loosely
22
     under the price category. Joris made plain that
23
     certainly you guys understand what SAA now stands
24
     for, so thank you for that clarification. In that
25
     context, I'm curious, why did you submit your
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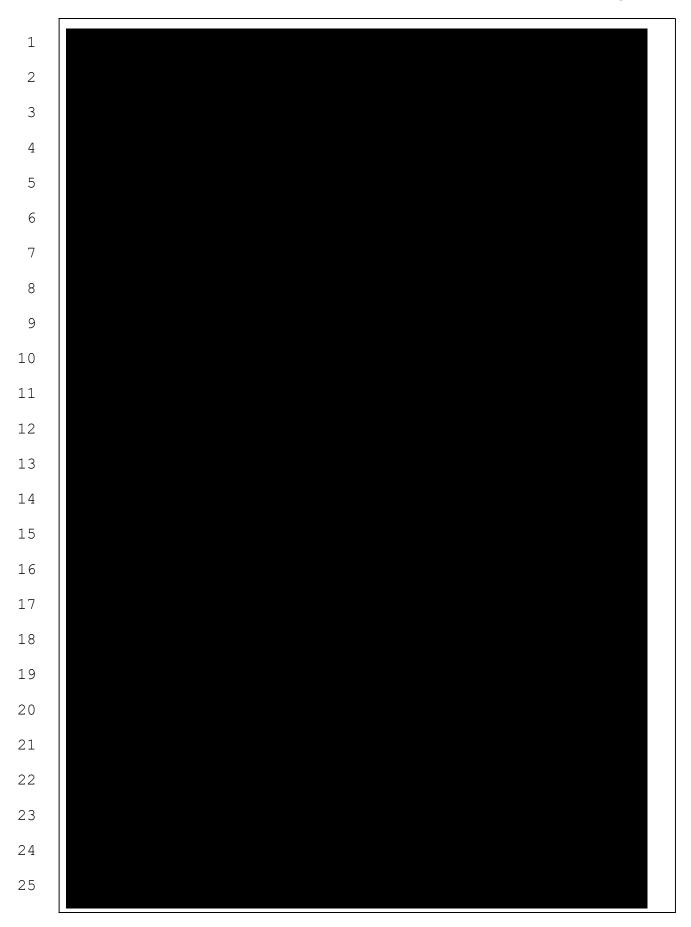
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10
                      MR. LEVITAN: I guess this is under
11
     the category, it is what it is at this point, so
12
     thank you for the clear response. I understand that
13
     when the transmission engineers are looking at
14
     deliverability and thermal issues and resistivity,
15
     it gets complicated quick and there are often
16
     differences of opinion.
17
                      MR. COGNARD:
18
19
20
21
22
                      MR. LEVITAN: Okay. I'm going to
23
     ask Sara and Jeremy to drop, because we'll be
2.4
     leaving the conference room to Atlantic Shores. So,
25
     if you would please drop and I'll send you an e-mail
```

1	when it's time to get back on.
2	MR. FERRIS: Yes. So, let's take
3	about a five minute break. As Richard said, we will
4	move next door and give you guys this room. We'll
5	be back. It's 1:45 now, so we'll be back at 1:50
6	and give you time for a closing.
7	(Break taken.)
8	MR. FERRIS: Joris, take the time
9	you need. My closing remarks will take about two
10	minutes.
11	MR. VELDHOVEN: Okay. Thank you,
12	Jim. Thanks to all the BPU here. Thanks to the
13	Levitan team and also the DEP. Thank you for your
14	time and the fruitful discussion.
15	As you saw today, Atlantic Shores
16	offers a unique and mature and developed project two
17	for BPU based on five years of preparation and
18	unmatched knowledge of the New Jersey market.
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MR. FERRIS: Thank you, Joris, and the Atlantic Shores team for your time, for your thoughtful responses. I know we thought this was a very productive meeting. We hope that you did as well. I also want to thank Richard and the LAI team for moving us efficiently through the agenda. I want to thank our court reporter for graciously dealing with the audio problems. I don't know how you do that anyway. It's like magic to me. I don't know how you do that, but thank you. And thank you to our friends from the New Jersey Office of Information Technology for your help. And a special thanks to Kevin Dillon for his work in organizing the logistics of all this.

A few reminders. If you choose to submit a Best and Final Offer it is due 5 p.m. eastern time November 29. We would greatly appreciate if you could provide it sooner. We are not going to change the due date, but it would be

1 very helpful if you were able to provide it to us 2 any sooner than the 29th. 3 We did talk a little bit about the 4 pre-build. As I said, the details of the pre-build 5 solicitation will be public within the next couple 6 of weeks and I think, as I said, we'll answer your 7 questions or address your issues. And I do want to 8 say that the Board's rejection of the PBI proposals 9 was without prejudice. So, we encourage you to respond to the pre-build solicitation, if you have a 10 desire and are still interested in constructing the 11 12 pre-build. As we said at the beginning of the 13 interview, you will be given an opportunity to 14 15 review the transcript, indicate any information that 16 you consider confidential, all in accordance with, 17 I'm not going to go through the citation again, I'm 18 sure our attorneys present know that one by heart. 19 We'll ask that you return the interview transcript 20 to us by 5 p.m. eastern time on December 6 and we 21 will endeavor to get that transcript to you as soon 22 as possible, probably within a week; right? We'll 2.3 get it within a week. And, really, that's it. Finally, 2.4 25 just another thank you for your effort that you

```
1
     spent on the application, on your responses to our
2
     questions, your time at this interview, and your
3
     continued interest in collaborating with New Jersey
     on our very important offshore wind goals.
4
5
                      So, thank you and we hope you enjoy
6
     the rest of your day. I'm sorry. We have one --
7
                      MS. COOL: There is one question
     that I made a note of and you wanted to take this
8
9
     back and respond.
10
11
12
                      And, Jim, what's the requested
13
     turnaround time for that response?
14
                      MR. FERRIS: When do you need?
15
                      MS. COOL: One week.
16
                      MR. FERRIS: One week. Is that
17
     good? Okay. Yeah.
18
                      MS. JOUANNEAU: One clarification
19
     as well.
20
21
22
                                          Did Ryan --
2.3
     about the phase three, what was included.
2.4
                      MR. LEVITAN: I think your response
25
     was sufficiently illuminating.
```

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1
                       MS. JOUANNEAU: Great. Thank you.
 2
                       MR. FERRIS: We actually got this
     done on time. Thank you all very much.
 3
                       (Interview concluded at 2:01 p.m.)
 4
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2	
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